

BABOK® version 3.0

An Overview of Changes

From BABOK® v2.0

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BABOK V3.0 Overview

Version 3 of the *BABOK® Guide* is extensively revised, restructured, and rewritten over *BABOK® Guide* version 2.0. This article provides a summary of changes. This summary is not a complete description of all the changes. In some cases the scope of a task or technique has changed significantly at a lower level.

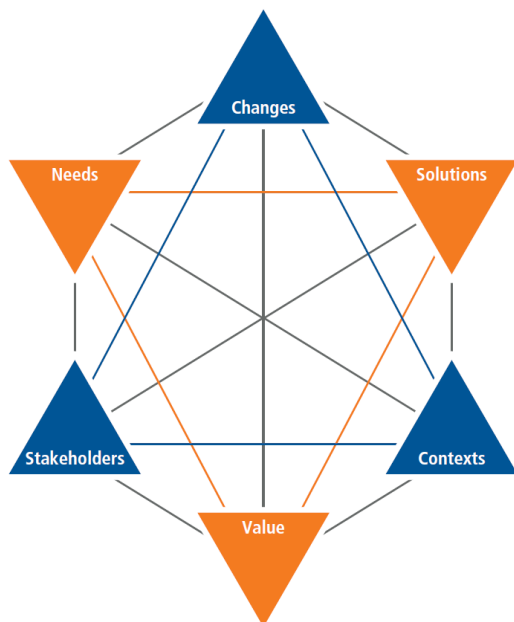
The goal of version 3 is to:

- incorporate new concepts and practices in use since the last revision,
- address the broadening and evolving scope of the profession,
- incorporate lessons learned from practitioners who have worked with the current version,
- improve the readability and usability of the guide,
- improve the consistency and quality of text and illustrations, and
- improve consistency with other generally accepted standards relating to the practice of business analysis.

The major changes in version 3 include:

- the inclusion of the Business Analysis Core Concept Model™ (BACCM™),
- the expanded scope of the role of business analysis in creating better business outcomes,
- the inclusion of Perspectives which describe specialized ways in which business analysis professionals provide unique value to the enterprise,
- new and expanded Underlying Competencies to better reflect the diverse skill sets of the business analyst, and
- new techniques that have emerged in the practice of business analysis.

Business Analysis Core Concept Model (New Addition)



The biggest change in version 3 is the new Business Analyst Core Concept Model (BACCM). The IIBA has identified six core concepts related to business analysis:

- Changes
- Needs
- Stakeholders
- Solutions
- Context
- Value

“Change” is a great addition to the BABOK. Version 2 had very little content related to change management – an area that has become significantly important. Version 3 discusses the roles of BAs to prepare organizations and stakeholders for changes, to provoke changes to meet business needs, and to prevent change when it is not desired. Change is defined as a “controlled transformation of an organization.”

“Need” includes any problems, opportunities, and constraints that have a potential value for a stakeholder.

“Context” is an interesting addition to the group of core concepts. The IIBA defines a context as “the part of the environment that encompasses a change.” It essentially includes anything that is relevant to the change, not including the change itself.

“Value” is about how important something is to a stakeholder, within a particular context

Not much explanation is required around the concept of “stakeholders” and “solution”.

The definition of “Business Analysis” concept has been updated to align with other changes in the BABOK® Guide, specifically the Business Analysis Core Concept Model™ (BACCM™).

Perspectives (New Addition)

Perspectives are used within business analysis work to provide focus to tasks and techniques specific to the context of the initiative. Most initiatives are likely to engage one or more perspectives. The perspectives included in the BABOK® Guide version 3.0 are:

- Agile,
- Business Intelligence,
- Information Technology,
- Business Architecture, and
- Business Process Management.

These perspectives do not presume to represent all the possible perspectives from which business analysis is practiced. The perspectives discussed in the BABOK® Guide represent some of the more common views of business analysis.

Perspectives are not mutually exclusive. In that a given initiative, more than one perspective might be relevant.

Knowledge Areas (Changes)

Another change has been in the terminology of knowledge areas. There is also change in the tasks in the knowledge areas to reflect the theme. Here is the summary of the changes:

BABOK v2	BABOK v3
Business Analysis Planning and Monitoring	Business Analysis Planning and Monitoring
Elicitation	Elicitation and Collaboration
Requirements Management and Communication	Requirements Life Cycle Management
Enterprise Analysis	Strategy Analysis
Requirements Analysis	Requirements Analysis and Design Definition
Solution Assessment and Validation	Solution Evaluation
Underlying Competencies	Underlying Competencies

Techniques (New Additions)

Following new techniques have been included in the BABOK Version 3.

- Backlog Management
- Balanced Scorecard
- Business Capability Analysis
- Business Case
- Business Model Canvas
- Collaborative Games
- Concept Modelling
- Data Mining
- Decision Modelling
- Financial Analysis
- Mind Mapping
- Prioritization
- Process Analysis
- Roles and Permission Matrix
- Stakeholder List, Map, or Personas

Techniques (Changes)

The names or focus of some of the techniques have changed. Here is the summary:

- Benchmarking and Market Analysis (v2.0 Benchmarking)
- Data Dictionary (v2.0 Data Dictionary and Glossary)
- Glossary (v2.0 Data Dictionary and Glossary)
- Reviews (v2.0 Structured Walkthrough)
- Risk Analysis and Management (v2.0 Risk Analysis)
- Use Cases and Scenarios (v2.0 Scenarios and Use Cases)
- Workshops (v2.0 Requirements Workshop)

About Vellicate Technologies

Vellicate Technologies is an exclusive partner of Watermark Learning and a premium Endorsed Education Provider (EEP) of IIBA enabling organizations and individuals to define, analyze, improve and deliver products and services that deliver better business outcome. We offer effective and powerful training, mentoring, coaching and consulting services in Business Analysis, Business Process Management, Project & Program Management and Leadership Development to develop competence, capabilities and confidence to successfully solve your business problems.

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